



10th EXPERIENTIAL WORKSHOP:

LEARNING INSTRUMENTS IN HRD & OD

May 20-23, 2009

Venue:
**INDIA HABITAT CENTER,
NEW DELHI
(Non – Residential)**

FACULTY

- **Dr. Udai Pareek**, Distinguished Faculty, IIHMR
- **Dr. Satish Kalra**, Professor, MDI
- **Dr. Rajen Gupta**, Professor, MDI
- **Dr. Seema Sanghi**, Director, Fore School of Management
- **Dr. Prakash Bhide**, President HR, JK Group
- **Mr. Prem Swarup**, Fmr VP HR, SRF
- **Prof. Rekha Bharadwaj**, Sr. DGM (HR), BHEL
- **Dr. Hardik Shah**, Assistant Professor, AHRD

FOR WHOM

- HR Professionals. Change Agents in HRD/OD
- Consultants & Management Teachers.
- Functionaries of Social Sectors
- Other Professionals interested in using instruments in organizations

TAKEAWAYS

- Experience a wide range of Instruments used in HRD
- Learn to select and administer Instruments
- Become a facilitator of valuable tools
- Explore personal, interpersonal and organizational orientation
- Assess managerial competencies & leadership

The need

In the current work environment, personal, interpersonal and organizational orientation is one significant factor for individual and organizational effectiveness. Such competencies are required at all levels in the organizations. Instruments are being increasingly used for development of these competences. A wide range of instruments for assessment and development of personal, interpersonal and organizational orientation, are available with special emphasis on role effectiveness, team effectiveness, leadership competences, and organizational diagnosis. However, to use instruments effectively, we view it essential to know a variety of instruments as well as to gain competence in selection, systematic administration, objective evaluation and accurate interpretation of the data generated by the instrument.

Objectives

As a part of its commitment to develop HRD professionals and focus on HRD professionalism, Academy of HRD has designed this workshop to provide basic knowledge and experience of certain selected instruments in the field of HRD & OD.

This workshop focuses on assessment and development of personal, interpersonal and organizational orientation in terms of individual role effectiveness, managerial roles effectiveness, development of personality, leadership, team building and organizational culture and climate.

Participants will have extensive exposure to a number of instruments successfully applied in the Indian setting. Experience with a variety of instruments will provide insights and create skills in testing.

Implementing the acquired knowledge and experience back home, the participants would be able to play crucial role of a facilitator, progressing effectively towards organizational development.

The workshop aims at building skills set in developing instruments that meet the situational demands. Additionally, it strengthens the participant to interface successfully with the external consultant in developing appropriate instrument for his/her organization.

Contents

- Instruments: Basic concepts, types and uses
- Steps for developing instruments and issues in administration
- Understanding and experiencing the administration and use of selected instruments
- Instruments to be focused -
 - MBTI
 - 16 PF
 - Managerial Style Questionnaire (SPIRO)
 - Role Efficacy Scale
 - Transactional Style Inventory (TSI)
 - Team Effectiveness Assessment Measure (TEAM)
 - Occupational Personality Questionnaire (OPQ)
 - 360-Degree Feedback Instrument
 - Instruments for Organizational Climate Survey, Culture Survey (OCTAPACE) etc.

Methodology

The workshop will be highly discussions-driven and two-way communication relating to the concepts, theories, construction and uses of instruments as applied to corporate and social sectors. It will involve semi structured exercises and self administered tests with actual case studies duly validated by research. Early bird participants will be given certain tests for self-administration beforehand. Profiling and feedback will also be given.

For whom

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Resource persons

Dr. Udai Pareek: Distinguished visiting Professor and Member of the Governing/ Management Boards of many educational institutes such as AHRD, Indian Institute of Health Management & Research (IIHMR), Jaipur. Earlier OB Professor at IIMA, his areas of professional interests and expertise include: Facilitating Change at Individual, Group and Organizational levels, designing and using instruments for HRD and Role-based Interventions. He is the Editor of the Journal of Health Management. Dr. Pareek was the only Asian to become Fellow of the NTL, USA.

Dr. Satish Kalra: Having Master's degree in Psychology, Certificate in Population Sciences, IIPS and a Ph.D. from the Tata Institute of Social Sciences, he currently working as Professor in OB at MDI, Gurgaon. He worked with NITIE, with IIML, TCS & RCF Chemicals and Fertilizer earlier. He has published 80 articles in various national and international journals. He has been the VP-ISTD, Bombay chapter. He has also been Member – Board of Studies, ISM, Dhanbad, Member – Board of Research Studies, F M S, Aligarh Muslim University. He has also been a visiting scholar at Fairleigh Dickinson University, USA. He is presently interested in the areas of Self oriented HRD Interventions, HPM and cross-cultural dimensions of leadership.

Dr. Rajen Gupta: An IIT, Kanpur graduate who decided to graduate in people management. Dr. Gupta did his Fellow program in Management from IIMA. Combines corporate experience with academics. Currently Professor at MDI, Gurgaon. Earlier worked with IIML, SBI & Jyoti Ltd. He was awarded merit scholarships at IIMA, IIT, etc. He would like to see Indian organizations achieve world class effectiveness and see MNCs to adapt well to the Indian context. He consulted many organizations on HRD, Organization Design and Development including Indo-Gulf Fertilize, Power Trading Corporation (PTC), Tourism Finance Corporation of India (TFCI), NEEPCO and Blue Bells Model School. Has three books and sixty articles to his credit.

Dr. Prakash Bhide: Presently Group President HR with JK Organization. He has been merit scholarship holder throughout his career. He is an awardee of 'AHRD-XLRI Fellow in HRD'. He has redesign HR practices and innovative schemes in HR, IR and Personnel Management. He has published several interviews and papers and reputed HR journals. He has introduced several instruments and the organizational experience with 360 degree feedback system has been very successful.

Dr. Seema Sanghi: Director and Professor OB & HR Group at the reputed FORE School of Management, New Delhi. She has over twenty years of teaching, research, consulting and management development experiences. Recipient of three gold medals and national scholarships and more than 60 articles and research papers, including psychometric tests have been published in Journals of National and International repute. Has set up Centre for Psychometric Research, Training and Evaluation at FORE. Author of several books, awarded "Mother Teresa Excellence Award".

Prof. Rekha Bharadwaj: Post Graduate in economics from Delhi University, Prof. Bharadwaj is Accredited Certified Trainer of MBTI and Achievement Motivation. Working presently as Sr. DGM-HR, BHEL having about 18 years of experience in various functions of HR. She is visiting faculty to many organizations like NTPC, NHPC, RITES, Maruti and several public and Private sector industries having directed several programmes for children, women empowerment. She has written and published several articles and edited a book on HR Case studies. She also holds Dip. In Training & Development from ISTD and professional member of ISABS.

Mr. Prem Swarup: Management graduate from Indian Institute of Management, Bangalore. Working presently as HR Advisor and a former VP HR, SRF. Earlier, he worked with highly professional companies in line functions as well as HR function such as Mahindra & Mahindra, ABB Kent Taylor, Lohia Starlinger. Certified professional for OPQ testing and development Centers, etc.

Dr. Hardik Shah: Currently working as Asst. Professor at AHRD, completed Doctorate in Management from Nirma University, Ahmedabad. He has worked as Asst. Professor at University of Petroleum and Energy Studies and Manager-Research at AIMS, Bangalore. He was Chief Editor 'AJBMR', reviewer for Tata Mcgraw Hills (TMH Publications), and has published/presented more than 20 research papers in different journals/conferences.

For any clarifications : **Mr. KK Verma (098796 13644),**
 Dr. Hardik Shah (09275703499)

Where & When

- **Venue:** 'MAGNOLIA HALL', India Habitat Centre, Lodhi Road, New Delhi – 110 003.
Entry from Gate No. 3 of Vardhman Marg
- **Workshop Dates:** May 20-23, 2009. Reporting time: 9.00 am on 20/05/09.

Fee Structure

Categories	Basic Fees*		
	One Participant	Two participants from same Group/Co.	Three participants from same Group/Co.
For Corporate For Foreigners	Rs. 29,000/- US \$ 850	Rs. 55,000/- US \$ 1550	Rs. 77,000/- US \$ 2100
For Early Bird (Payment made on or before 20-04-2009)	Rs. 26,000/-	Rs. 49,000/-	Rs. 70,000/-
Individual Professional	a) Life Rs. 26,000/-	-	-
Members of AHRD & NHRDN	b) Annual Rs. 27,500/-		
Fees for Social Sectors & Patron/Corporate/Institutional Members of AHRD & NHRDN	Rs. 25,000/-	Rs. 47,000/-	Rs. 66,500/-

* Above fees exclude Service Tax. Pay as applicable.

Inclusions

Program is **non-residential**. Fees include program kit, reading material, Dr. Udai Pareek's "Training Instruments in HRD & OD" & Dr. D S Sarupria, et.al's "Measuring Organizational Climate", lunch, etc.

The Academy of HRD

The Academy of Human Resources Development (AHRD) is India's premier institution specializing in human resources development for all organizational forms. Founded in 1990 by the National HRD Network (NHRDN), was registered as a Trust and a Society. Dr. T.V. Rao and Dr. Udai Pareek the then Professors of IIM-A gave the leadership supported by a number of HRD professionals and people-management oriented corporates. Its Governing Board, over the years, had been headed by well known CEOs/academicians - Mr. M.R.R. Nair, Dr. Anji Reddy, Dr. Udai Pareek and currently Dr. Anil K. Khandelwal.

Over the years, AHRD has launched and nurtured a number of activities and programs in pursuance of the objective of knowledge generation and dissemination and capacity building for making HRD a vital part of a comprehensive management strategy. Academy's activities consist of running high quality HRD related Academic and Management Development Programs, Conferences, Seminars and Conclaves of practitioners, research and publication, collaborative diploma programs and consultancy. Our flagship program- the Fellow program- has turned out 24 Fellows of the Academy jointly with XLRI who are making a great contribution to the teaching as well as corporate professions.

The Academy also aims launching a Diploma Program in "HRM Leadership".

For more information, visit at www.academyofhrd.org

AHRD's Adjunct Faculty:

- **Mr. Arvind Agarwal**, President, RPG Enterprises, Mumbai
- **Dr. Pradip N Khandwalla**, Former Director, IIM-A
- **Prof. Pradyumana Khokle**, Professor, IIM Ahmedabad
- **Dr. Jittu Singh**, Professor, XLRI, Jamshedpur
- **Dr. Sunil Maheshwari**, Professor, IIM Ahmedabad and MD, Wone Management Systems
- **Dr. Udai Pareek**, Distinguished Visiting Faculty, IIMR, Jaipur
- **Dr. Pritam Singh**, Professor & Former Director, MDI, Gurgaon

Membership: Academy has a number of organizational members and professional members. They include Steel Authority of India Limited, Infrastructure Leasing and Financial Services Ltd., Dr. Reddy's Laboratories Ltd., Larsen and Toubro – ECC Construction Group, Visakhapatnam Steel Plant Ltd. (Vizag Steel), GATI Corporation Ltd., Bank of Baroda, Gujarat Gas Company Ltd., Central Bank of India, Union Bank of India, Andhra Bank, Satyam Computer Services Ltd., Punjab National Bank, Crompton Greaves Ltd., Tata Steel, Voltas Limited, and professionals from leading organisations.

Last date for Nominations: May 5, 2009

Filled up Nomination form with Demand Draft drawn in favour of 'Academy of HRD', payable at **Ahmedabad** please be sent to:

Academy of HRD

Ayana Complex, 2nd Floor, Thaltej – Hebatpur 100 Ft Road, Opp. Suvarnavilla Bunglows, Thaltej, Ahmedabad – 380 059, Gujarat, India.

For more details, contact us at

Phone: (079) 2929 7326 / 2909 6184 / 2908 6075 Fax: (079) 30524949

E-mail id: ahrdad1@academyofhrd.org, director@academyofhrd.org or visit : www.academyofhrd.org



ACADEMY OF HUMAN RESOURCES DEVELOPMENT

10th EXPERIENTIAL WORKSHOP: **LEARNING INSTRUMENTS IN HRD & OD**

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NOMINATION FORM

Name of the sponsoring organization: _____ HO/Corp.Office/Site

Address: _____

Tel. No.: _____ Fax: _____

E-mail: _____

Details of Participant (s):

Name of nominee	Name of Company	Designation	Place	Mobile	E-Mail

Participant's objectives for attending the Programme**

Name and Designation of Sponsoring Authority _____

Signature: _____ Date: _____

PAYMENT DETAILS

Demand Draft No.: _____ Date: _____ Amount: _____

(In Words): Rupees _____

Drawn On: _____ (DD to be drawn in favour of Academy of HRD, Ahmedabad).

Please send in your nominations to:

ACADEMY OF HRD

**Ayana Complex, 2nd Floor, Thaltej-Hebatpur 100 Ft Road, Opp. Suvarnavilla Bungalows.
Thaltej, Ahmedabad – 380 059, Gujarat, India**

Phone: (079) 2929 7326 / 2909 6184 / 2908 6075 Fax: (079) 30524949

E-mail id: ahrdad1@academyofhrd.org, director@academyofhrd.org

or visit : www.academyofhrd.org

Last Date for Nominations: May 5, 2009

** Separate sheet may be attached giving objectives of each nominee.